



THE NAVAL AVIATION ENTERPRISE AIR PLAN



...One Vision, One Team

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"The transparency and collaboration that underscore better decision-making across the Naval Aviation Enterprise continues the 100-year legacy of progress and achievement within Naval Aviation."

- RADM Pat McGrath, Centennial of Naval Aviation

The Centennial of Naval Aviation (CoNA) – a legacy of progress and achievement – a future of continued innovation

- This year Naval Aviation celebrates its 100th anniversary and the changes it has brought to naval warfare. During its first century, Naval Aviation grew from a minor tactical capability to a primary instrument of national security. Throughout these years, Naval Aviation has been a leader in innovation with achievements that include the first-ever [aerial crossing of the Atlantic](#), the invention of aircraft carrier operations, the strategic victory at the [Battle of Midway](#), helicopter rescues at sea, and space flight.
- This year’s celebration honors that legacy and recognizes the ongoing contributions of Naval Aviation to America’s security and prosperity. Naval Aviation now plays a prominent role in conducting every core capability of the Maritime Strategy, from aircraft carriers to air wings; Marine Corps air support, helicopters, maritime patrols, and [TACAMO](#) airborne strategic command communications squadrons.
- As we celebrate the past 100 years of Naval Aviation progress and achievement, we also see that Naval Aviation innovation continues. Just as technology and smart weapons revolutionized how wars are fought, so has technology enabled a quantum leap in more efficiently producing warfighting readiness – a revolution in addressing Naval Aviation challenges to accompany changes in warfighting.
- This revolution is represented by the Naval Aviation Enterprise (NAE). The NAE approach leads to better decision-making by leadership across Navy and Marine Corps Aviation. The ability to better accumulate and communicate data supporting readiness, maintenance and logistics has been coupled with a forward-leaning approach emphasizing these critical principles of enterprise behavior:
 - * Consistently apply cross-functional process thinking
 - * Utilize consistent, integrated, and hierarchical metrics
 - * Establish and maintain accountability for actions and results
 - * Ensure full and consistent transparency of data, information, and activities
 - * Establish and maintain process discipline
 - * Apply an integrated governance structure
 - * Take a Total Ownership Costs perspective
 - * Focus on a Single Fleet Driven Metric
- This collaboration and transparency across command boundaries helps create an environment of greater trust, and thus greater efficiency among those who depend on Naval Aviation. Data-driven decisions allow Naval Aviation leadership to better generate combat-ready forces, to mitigate the impact of budget fluctuations and to continually find ways to produce the right readiness ever more efficiently. It is working together in a whole new way – as an Enterprise – to achieve the needed cost-effective readiness.
- The NAE partnerships allows Naval Aviation leadership to identify barriers and find affordable, realistic solutions to the most complex challenges impacting Naval Aviation’s current and future readiness. The NAE helps keep leadership informed and engaged in support of readiness requirements to ensure that the next hundred years of Naval Aviation are as excellent and innovative as the last.

Key Messages

Facts and Figures

- CoNA commemorates 100 years of the unique contributions that Naval Aviation has made to our national security.
- The transparency and collaboration that underscore better decision-making across the NAE continue a 100-year legacy of progress and achievement within Naval Aviation.
- The NAE will continue to drive the partnership across Naval Aviation for a better, smarter, faster combat-ready force...now and in the future.

- Capt. Washington Irving Chambers, Officer in Charge of Aviation, requisitioned the Navy’s first aircraft on May 8, 1911, the official birthday of naval aviation.
- Formerly known as the Naval Aviation Readiness Integrated Improvement Program (NAVRIIP), the NAE was established in July 2004. The Marine Corps joined the NAE in 2006.
- Between 2004 and 2009, efficiencies from the enterprise approach arrested potential flying costs-per hour growth, saving as much as \$4 billion.